

## Learning, Teaching and Quality Committee

## Approved Minutes of Meeting held on Thursday, 18 November 2021 At 1330 hours by MS Teams

## **Present:**

Hugh Hamilton (Chair) Malcolm Clark Seonaid Mustard Sam Scott

Jackie Andrews (present for item 10) Rosemary McCormack

Heather Sharp Lucy Huby
David Patterson Michele Smith
Sam Bright Garry Rendall
Alistair Fowlie

## In Attendance:

Tami Wilson

Elaine Sutherland (Clerk) Lorna Topp (Minutes)

Item		Action	Date
LTQ.21.03.01	(i) Resignations		
1.1	There were no resignations.		
	(ii) Appointments		
1.2	There were no appointments.		
1.3	It was noted that Cathie Fair had recently retired and Elaine		
	Sutherland has taken over as the new Clerk to the Board.		
LTQ.21.03.02	Apologies for Absence		
2.1	Apologies for absence were received from Toni McIlwraith,		
	Jodie Salmon, Kelly McLaren, Stephen Duff, Julia Moreland,		
	Rhiannon Stradling and Anne Campbell (Convenor).		
2.2	In the absence of Anne, Hugh had agreed to as Chair for this		
	meeting.		
LTQ.21.03.03	Any additional declarations of interest including specific		
	items on this agenda		
3.1	There were no additional declarations of interest.		
LTQ.21.03.04	Draft Minutes of LTQC meeting held on 15-06-2021		
4.1	The minutes of the meeting of LTQC held on 15-06-2021		
	were accepted as an accurate record of the meeting.		
	Proposed: Seonaid Mustard		
	Seconded: Rosemary McCormack		
LTQ.21.03.05	Matters Arising from LTQC meeting held on 15-06-2021		
5.1	Members were updated on the status of the actions arising		
	from the last meeting. The items were either complete or on		
	the agenda.		

5.2	Heather indicated that she hoped to produce a report	HS	December/
	analysing the UHI AP collated data arising from the Student		January
	Satisfaction Survey, once her new administrative support		
	took up post in December. David reported that the SFC had		
	recently released student satisfaction data which would		
	allow some benchmarking to be done.		
LTQ.21.03.06	Evaluative Report and Enhancement Plan (EREP)		
	(i) EREP Evaluative Review		
6.1	David gave an overview of the EREP paper provided. With		
	COVID-19 there had been no requirement to complete a		
	comprehensive EREP, but the opportunity had been taken to		
	evaluate our provision using a simplified framework and the		
	report would be provided for the HMIe visit the following		
	week.		
	(iii) EREP 2021 Enhancement Plan		
6.2	The low response rate was discussed, and it was noted that		
	various issues stemming from the pandemic and the cyber		
	security incident had impacted on the return. Normally, the		
	LDWs would take students through the It was thought that		
	once more students are back on campus, the more staff will		
170 24 22 27	be able to marshal them and ensure a bigger response.		
LTQ.21.03.07	Learning and Teaching		
7.1	David apologised that the regular learning and teaching		
	updates were not available for this meeting, which was due to a communications glitch.		
LTQ.21.03.08	Quality Cycle		
LTQ.21.03.08			
	(i) Temporary Arrangements: Academic Quality Cycle		
8.1	Heather spoke to her report, which outlined the temporary		
	arrangements being put in place to ensure that activities		
	stemming from the Academic Quality Policy continue		
	following the recent departure of two senior managers.		
8.2	Hugh questioned the appropriateness of HoCs chairing their		
	own MORAGAA meetings but, after more detail was given		
	about the process, he and other members were reassured		
	that the interim arrangements still involved drilling down		
	into, and critical analysis of, the data.		
8.3	Members commented that the report seemed to suggest		
	that the Quality Manager (QM) was not automatically		
	invited to all MORAGAA meetings, but this was not the case.		
	The QM was welcome to attend all such meetings at any		
	time. Members were thus reassured that the process was		
	more open and transparent than the report suggested but it		
	was also noted that it would not be sustainable in terms of		
	the QM's workload for her to attend all MORAGGA		
Action	meetings.	ПС	ASAD
Action	Heather to tweak the wording to reflect more accurately the QM's role in the interim MORAGGA process.	HS	ASAP
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8.4	•		
8.4	The rationale behind the selection of courses for review in 2021 was questioned and explained. David and the HOCs		

	eligible for review, when it was agreed not to include any		
	because of lockdown and the impact on practical provision.		
Q 5	Hugh accepted the explanation but wanted to see more	1	
8.5	information about why these decisions were taken. Seonaid		
	agreed with Hugh that a little more explanation was needed		
	as to why the percentage success rate was not necessarily		
	the criteria and what the other factors were.		
Action		HS	ASAP
Action	Heather agreed to revise the paper to make it more transparent regarding the criteria used to select courses for	пэ	ASAP
	review.		
8.6	Regarding course reviews for 2021/22, it was questioned		
0.0	why a Level 2 course with a 30% success rate had not been		
	selected. Garry explained that it was seen as a blip resulting		
	from COVID-19 restrictions and lack of access to the campus.		
	A huge amount had been done to keep the students		
	engaged and working online and he was confident the course would be back on track soon, with the support of a		
8.7	Learning Development Worker.  The Clerk read out a statement from Rhiannon, concerning		
0.7	an issue with her Level 6 course. Although there was an		
	awareness of some teething issues with this new course,		
	support had been put in place to bed in the programme and		
	the DHOC was working hard with the students and staff to		
	get the programme right with further support from LDW. It		
	was unclear, however, whether Rhiannon's concerns related		
	to the academic side or the support side.		
8.8	Rosemary indicated that HISA are concerned about new		
0.0	courses going into course review. Heather suggested that		
	what was missing was a formal record of those discussions		
	having taken place or a mechanism for reporting on QA		
	activity on new courses. Rosemary noted, however, that this		
	was recorded within the weekly SCT minute.		
Action	Elaine to contact Rhiannon to explain that management is	ES	ASAP
7.00.011	aware of the teething problems with her course and is		7.07.11
	working hard to rectify them. Elaine to ask Rhiannon for		
	details of the individual issues, so that they can be		
	investigated, and a response provided.		
Action	Heather undertook to feedback to Rhiannon, at their next	HS	ASAP
Action	meeting, on the discussion around courses selected for		
	review and to underline that, in future, any issues with her		
	course must be raised through the proper channels.		
LTQ.21.03.09	Early Student Experience Survey (ESES) 2021		
9.1	A report from Heather providing a high-level review of the		
	outcomes to the ESES 2021at College, FE and HE level was		
	noted. The overall response rate of 37% was low but above		
	that achieved by other academic partners. More detailed		
	analysis had still to be undertaken and shared with		
	curriculum teams. David highlighted that the response rate		
	in terms of overall satisfaction with their college experience		
	so far, was very good but he was disappointed with the		
	return rates. It was questioned whether non-campus		

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	attendance was a defining factor. It was agreed that Heather		
	provide further analysis to HOCs showing responses split		
	into online, face to face and blended categories of students.		
Action	Heather agreed to contact HOCs for a breakdown of the	HS	ASAP
	percentages by online, blended and face-to-face delivery.		
LTQ.21.03.10	Curriculum		
-	(i) UHI Curriculum Review		
10.1	Jackie gave a verbal update on the report that had gone to		
	the Board in October, which described progress on the FE		
	curriculum review. It was likely that Hospitality will be		
	chosen as the practical area for the third FE pilot, the		
	rationale being that the industry is currently in crisis. The		
	intention is to make the curriculum more accessible across		
	UHI.		
Action	Jackie to speak to G Rendall and A Fowlie to get their views	JA	08-12-21
71011011	on the proposal for a Hospitality pilot; and to provide SLT		00 11 11
	with a revised paper on the over-arching aims of the pilot.		
10.2	Garry gave a verbal update on the report that had gone to		
10.2	the Board in October, which described progress on the HE		
	Curriculum Review. PPF had met that morning with a single		
	item agenda - the low number of HE enrolments. David gave		
	an update from the meeting of the Curriculum Oversight		
	Group held the previous day. Given the lack of students,		
	there is a great reluctance across UHI to withdraw any		
	courses now and the focus is likely to change to individual		
	modules that can be withdrawn. Hugh commented that he		
	hoped that we can be a lot more ambitious by March, when		
	concrete proposals for the regional core and inward		
	attractors would be put forward for approval.		
	(ii) CAMP Report		
10.3	The Committee noted a report summarising course		
10.5	approvals and modifications since the last meeting.		
	approvais and modifications since the last meeting.		
	(iii) Customer Relationship Management (CRM)		
	system		
10.4	Sam Scott reported that positive feedback on the CRM		
10.4	system had been received from all HOC areas. Some areas		
	are further forward than others, but all are keen to engage.		
	Each HOC gave a verbal update of activity within their area		
	and it was noted that there is now more engagement with		
	employers across all areas. CRM training will be delivered by		
	UHI, either face-to-face or by MS Teams. This was important		
	in terms of meeting GDPR and Data Protection		
	requirements.		
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LTQ.21.03.11	MORAAGA Report  The paper provided a spanshot of student attendance data		
11.1	The paper provided a snapshot of student attendance data		
	as of the previous week. Hugh questioned why some courses		
	were sitting at 0% average. Heather explained that these		
	were courses where students were not registered on		
	CELCAT; they exist as an enrolment but there is no tracking		
	record for their attendance and engagement. Hugh		

	would be given on the last afternoon, with the formal report		
	expected 5 weeks later. David thanked everyone involved in		
	preparing for the visit and Hugh echoed David's sentiments.		
	(ii) Hospitality Area		
14.2	David advised that there was an emerging issue relating to		
	learning and teaching in the Hospitality area, which was to a		
	large extent resolved. A recent inspection, following the		
	laundry room fire, had highlighted the kitchen areas in		
	Pluscarden Wing and Beechtree as unsafe. This would		
	require an application to the Funding Council for crisis		
	funding, but a solution had been decided upon and it was		
	hoped that access to these areas would be restored by the		
	end of the following week.		
LTQ.21.03.15	Appeals		
15.1	It was noted that there was nothing to report under this		
	item.		
Action	Elaine to look into the origins of this item to establish if it is	ES	ASAP
	still required.		
RESERVED ITE	MS		
LTQ.21.03.16	Draft Reserved Minutes of LTQC meeting held on 15-06-		
	2021		
16.1	This item is reserved, and the minutes held in confidence.		
SG.21.03.17	Date of Next Meeting		
17.1	The date of the next meeting is 17 March 2022.		
SG.21.03.18	AOB		
	(i) Mental Health First Aid Training		
18.1	Malcolm asked if there was an appetite for Mental Health		
	First Aid Training. Speaking as a PAT, he indicated that PATS		
	are currently dealing with quite complex issues. They can		
	make referrals to the Student Advice Manager and her team,		
	but some training would be helpful. It was noted that the		
	College's provision in this area was discussed at the meeting		
	of the Staff Governance Committee held that morning.		
Action	Malcolm agreed to contact the HROD Director for details of	MC	ASAP
	the College's mental health provision.		
	The meeting closed at 15:00.		