

AUDIT COMMITTEE Draft Minutes of Meeting held on Thursday 18 May 2023 At 1330 in the Board Room and by MS Teams

Present:

Jessie McIeman (Convener) Dawn McKinstrey (MS Teams) Leigh Mair

In Attendance:

Shelly McInnes

Derek Duncan

Eleanor Melton (Clerk)

Susan Brook (Wylie Bisset – MS Teams)

Karlyn Watts (Deloitte)

Ellen Kingham (Minutes)

Item		Action	Date
A.23.02.01	(i) Resignations		
1.1	There have been no resignations received.		
	(ii) Appointments		
1.2	There have been no new appointments.		
A.23.02.02	Apologies for Absence		
2.1	Apologies for absence have been received from Grenville Johnston.		
A.23.02.03	Any Additional Declarations of Interest including specific items on this Agenda		
3.1	There were no additional declarations of interest.		
A.23.02.04	Draft Minutes of Audit Committee meeting held 16 February 2023		
4.1	The incorrect spelling of Grenville Johnston's name was noted and corrected. The minutes of the meeting held on 16 February 2023 were then accepted as a true and accurate record: Proposed: Leigh Mair Seconded: Jessie McLeman		
A.23.02.05	Draft Matters Arising of meeting held on 16 February 2023		
5.1	Action 6.1 (i) Complete Action 6.1 (ii) Ongoing - Derek is to take the updated BCP to SLT in the next week and FGP 8 June		
ACTION	Derek to take Business Continuity Plan to SLT and FGP	DD	June 2023
5.2	Action 7.2 (ii) Complete Action 8.4 (iv) Complete		

	Action 9.1 (i) Complete		
	Action 10.1 Complete		
	Action 13.1 (i) Ongoing		
ACTION	EM/SM to continue	EM/SM	Ongoing
71011011	Action 13.2 (ii) (a) Complete		
	Action 13.2 (ii) (b) Ongoing		
ACTION	EM to continue with action	EM	Oct 2023
7.01.01.	Zivi to continue with action		
A.23.02.06	Risk		
	(i) Review of Risk Register		
6.1	An overview paper on the updated Risk Register was		
	presented by Shelly		
	It was noted that employee relations pose an increasing		
	risk. Both academic and support staff unions have voted		
	for strike action over pay. The job evaluation for support		
	staff is stalling, creating an increased risk of adverse		
	impact on staff goodwill.		
	Shelly reported that SFC funding is still indicative and not		
	confirmed; however, EO have found and additional		
	£600K, not previously indicated, for the college.		
	The Committee noted the latest version of the Risk		
	Register.		
	(ii) Review of Risk Appetite		
6.2	A revised text was presented to the Committee, taking		
	on board the comments on the previous version. This has		
	now been modified.		
	The Course it to a suppose to date of the course of the co		
	The Committee supported the revised draft text as		
	presented and agreed to recommend that to the Board for its consideration.		
ACTION	Committee proposed the revised Business Appetite is	EM	June 2023
ACTION	taken to the next full board meeting.	EIVI	June 2023
	(iii) Review of Risk Management arrangements		
	relating to the nursery		
6.3	Derek commented that if the names could be removed		
0.5	from the paper, it would cease to be a reserved paper.		
6.4	It was noted that risk is fundamentally controlled through		
	having appropriately qualified, staff at levels finely		
	calibrated to the need. It is difficult for the College to		
	obtain top ratings due to the building and the limited		
	outdoor space.		
	The Committee noted that the paper provided a very		
	useful and helpful report on the matter.		
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	There was some discussion about the purpose and the		
	financial position. Financial stability is extremely difficult		
	to achieve, and the actions being followed to mitigate risk		
	are to manage staff levels and increase fees.		
	Grenville Johnston had submitted a related question		

ACTION	Derek Duncan to amend paper relating to nursery risk	DD	Immediate
	management so it can be included in the non-reserved		
	minutes		
A.23.02.07	Internal Audit – Wylie Bisset		
	(i) Update on Internal Audit Plan 2022-23		
7.1	Paper presented by Susan Brook		
	The next report is due to be undertaken in July. The year-		
	end report is due in November, following completion of		
	the remaining audits.		
	(ii) Audit Report on Student Experience		
7.2	WB concluded there was a 'Strong' level of assurance		
	(their highest level), with one low grade		
	recommendation. The comment was made that it is hard		
	to get HISA to engage and what was the effect of this on		
	the report. It was noted that the processes were		
	reviewed as well as the various measures in place at the		
	College, and that informed the assessment.		
	(iii) Equality, Diversity and Inclusion Report		
7.3	WB concluded here also there was a 'Strong' level of		
	assurance, with no recommendations and one		
	observation, namely that some of the links on the		
	website did not work. This has now been fixed. Positive		
	comments were made regarding the way in which		
	arrangements at the College were implemented.		
A.23.02.08	Audit Register		
	(i) Review of Status		
8.1	Nothing has fallen due for completion since the last		
	meeting. Only 4 actions are currently outstanding.		
A.23.02.09	External Audit - Deloitte		
9.1	The plan was presented by Karlyn Watts. This		
	represented Deloitte's first year of auditing.		
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ACTION	The scope of the audit will be in two parts, the financial and the wider scope audit. The financial audit includes review of management over-ride of controls, property valuations, operating within the funding provided, and completeness of income. The plan for the wider scope audit includes financial management, financial sustainability, leadership, and governance including the recruitment of Chair of the Board, use of resources to improve outcomes, climate change, cyber security and anti-fraud matters. Deloitte will not be writing to Those Charged with Governance as previously with a list of questions but is instead looking to meet. This needs to be set in motion,	EM	

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9.2	There was a question as to whether Deloitte will be		
	following up with the relevant authorities re the letter		
	received from SFC on previous occasions, in view of the		
	funding position. Shelly to advise Deloitte of the wording		
	used previously and Karlyn will look into this.		
ACTION	Shelly to provide copy of text of previous letter from SFC.	SM	
9.3	It was requested that the report be available in good time		
	before the next meeting.		
A.23.02.10	National Fraud Initiative		
10.1	The College undertakes an exercise every two years,		
10.1	as part of the National Fraud Initiative. A paper was		
	presented by Shelly setting out the results of this		
	year's exercise in relation to payroll and trade		
	creditors. There were no issues to report as a result		
	and indeed the number of queries investigated was		
	low (55 on c10k lines of data).		
	The Committee noted the report.		
A.23.02.11	OSCR Return Report - Verbal		
11.1	Shelly advised the Committee that the OSCR return was		
11.1	submitted in a timely way and there were no issues		
	arising.		
	urising.		
A.23.02.12	Policies Due for Review 2022-23		
	(i) Status Update		
12.1	Derek presented a paper setting out the current status		
	Those which have fallen behind are expected to be		
	presented to the final committee meetings of the session.		
	The HR policy has been delayed due to staff availability		
	but will catch up by end of session.		
	Dawn requested the addition of a column showing when		
	a policy is due, to be included next iteration.		
	In connection with the Business Continuity Policy, there		
	was concern that no live exercise was planned. Derek was		
	asked to undertake a live exercise for the College.		
ACTION	Derek to include an extra column in the Table of Policies showing when a policy is due for review.	DD	03-10-23
ACTION	Derek to arrange a live exercise test of the Business		This
	Continuity Plan, devising a suitable scenario.	DD	Calendar
	continuity i larly actioning a salitable scenario.		year?
			1-2
A.23.02.13	Achieving Net Zero		
	(i) Review of Assurance Framework		
13.1	Derek presented a status update on the Assurance		
	Framework.		
	An incorrect date was noted in the paragraph – Next		
	Steps, it should be December 2023 NOT 24. Derek to		
	correct.		
	The Committee noted the position.		•

	There was discussion about planning for the impact of		
	climate change, whether or not Net Zero is achieved. The		
	Risk Register notes this risk, but it is silent on mitigations		
	to address this.		
ACTION			
ACTION	Re Climate Change, ensure the local plan addresses the		Next
	impact of climate change (i.e. separate from achievement	DD	Meeting
	of net zero).		-
A.23.02.14	Governance		
4.23.02.14 14.1			
14.1	Compliance with updated Code of Good Governance,		
	Review of Audit Committee Terms of Reference (TORs).		
	A paper was presented by Jessie, setting out proposed		
	textual changes to the TORs to align with the recent		
	changes to the Code of Good Governance.		
	The committee supported the proposed changes, for		
	presentation to the full board for final approval.		
ACTION			+
ACTION	Clerk to present proposed changes of ToRs to the next	Clerk	June 2023
	full board		
A.23.02.15	Emorging Issues		
A.23.02.15	Emerging Issues		
	(i) Feedback from Joint Meeting of UHI and AP Audit Chairs - Verbal		
15.1			
15.1	Jessie gave a verbal update.		
	The cyber action is still outstanding but nearly complete.		
	Audit Scotland is increasing its scrutiny on achievement		
	of Net Zero. EO's plans for internal audits for the year		
	were discussed.		
	(ii) Draft Committee Plan		
15.2	Some of the proposed dates were not convenient for		
	Dawn		
ACTION	El to propose alternative dates for the meetings where	FNA	ACAD
	there is a clash.	EM	ASAP
A.23.02.16	Date of Next Meeting – 3 October 2023		
RESERVED IT		1	
A.23.02.17	Draft Reserved Minutes Audit Committee meeting held		
	on 16 February 2023		
17.1	This item is reserved, and the minute held in confidence.		
A.23.02.18	Reserved Matters Arising Audit Committee meeting held		
	on 16 February 2023		
18.1	This item is reserved, and the minute held in confidence.		
A 22 02 10	Internal Audit Comises Verbal		
A.23.02.19	Internal Audit Services - Verbal		
19.1	This item is reserved, and the minute held in confidence.		
	The meeting closed 2.40cm		
	The meeting closed 3.40pm		